

Napa Valley Community College District 2026 – 2027 Tentative Budget

with Planning Context provided by the District Planning Committee

TENTATIVE BUDGET CAMPUS FORUM

MAY 12, 2026

JIM REEVES

ASSISTANT SUPERINTENDENT/

VICE PRESIDENT, ADMINISTRATIVE SERVICES

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Status of Strategic Initiatives Submitted for 2026-2027

- Update on Status of Strategic Initiatives sent to campus community on May 5 (email from Planning Committee Co-Chairs)
- View the [Status Document](#) that reflects a snapshot as of April 27, 2026 – pending tentative and final budget for 2026-2027
- Final column includes more detail regarding status (vs. prior years); to promote transparency
- 9 Strategic Initiatives submitted fall 2025 as of April 27, 2026:
 - 2 cost-neutral initiatives will be implemented 2026-2027 (Transformative Technology Tools, Alma Primo Library Services Platform)
 - 1 low-cost initiative supported, pending final budget (Women’s Flag Football Program)
 - 1 initiative requires more planning, including identification of funding source (Student Health Center Relocation)
 - 1 initiative (Displaying Student Art in Student Activities Center) has been incorporated into another initiative (Campus Culturally Inclusive Space) for potential funding of equipment and supplies for displaying student work; Campus Culturally Inclusive Spaces has been supported
 - 3 remaining initiatives pertain to program-specific needs

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Refinements for 2027-2028 Cycle

Streamline Strategic Initiative & Operational Optimization Process (Planning Committee)

- One Timeline
- Pertain to both types of submissions – one submission form and one prioritization rubric

Clarification of Timeline/Process

- **October 30 Due Date:** Strategic Initiative (SI & Operational Optimization (OO) Submissions due to RPIE
- Planning Committee (PC) will categorize submissions (in coordination with Cabinet)
- PC and Diversity, Equity & Inclusion Committee (DEIC) will review submissions simultaneously - PC reviews all SI and OO submissions; DEIC reviews SIs that directly link to Student Equity Plan
- Planning-related review completed by PC and DEIC by early February – ready to distribute to resource-allocation committees along with Operational Continuance requests
- District committees review resource requests based on their respective purviews
- *AND review for alignment with relevant institutional plans (e.g. Technology Master Plan)

More detailed information regarding process, submission forms, etc. Will be shared at two sessions scheduled for Fall 2026 Flex Days.

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Additional Clarifying Materials

Approved by Planning Committee 2025-2026

- Revised a portion of the committee's charge – to reflect the PC's role in the annual planning process
 - "Develops and coordinates the annual planning process, including recommending institutional planning priorities"
- View the [Decision Tree](#) to identify the appropriate submission path for annual planning and resource requests
- View [A Definitions/Distinguishing between SIs and OOs](#)
 - Refinements anticipated fall 2026
- View [Institutional Planning Priorities](#)
 - Approved for 2026-2027 and 2027-2028 cycles

Tentative Budget – Fiscal Year 2026-2027

Introduction

The Tentative Budget is required by California Education Code and is prepared for Board of Trustees review and approval not later than June 15, of each year. The adoption of the Tentative Budget provides statutory authorization to sustain financial and operational commitments to advance the mission of the institution.

- The Tentative Budget was prepared utilizing a revised planning and resource allocation process in the interest of achieving the following objectives:
 - Greater awareness of the annual process;
 - Increased engagement and participation;
 - Greater transparency; and
 - Improved communication during the process.

Additional information about the planning and budget process can be viewed on the [Planning and Budget Development](#) page of the NVC website. Source documents for this work includes AP 6200, the Budget Development Memorandum, and the Budget Values & Assumptions document.

The Budget Committee reviewed the revenue assumptions and the Tentative Budget assumptions in advance of the Tentative Budget Campus Forum convened on May 12. The Budget Committee convened on May 15, to consider feedback from the Community Budget Forum and make a recommendation to the Superintendent/President.

- The Tentative Budget is presented utilizing the best information available at adoption and is subject to change as additional information becomes available. Additional information can include: the state's adopted budget and confirmed state and local property tax revenues.

Budget Development Methodology

Revenues

- Federal income is projected based upon the average growth rate derived from the prior two years of realized administrative charge revenue. Variance in FY27 reflects prior year one-time revenue associated with the COVID Relief Funding.
- Decreases in State Tax Revenues and other State sources are projected based upon FY25-26 First Principal Apportionment dated February 10, 2026 from the Chancellor's Office website, the estimate for Lottery Funding from the State Controller's Office, and the Joint Analysis Governor's January Revised Budget. Variance in FY27 reflects one-time retro funding received in FY26.
- Property Tax Revenues are forecast to increase by 3.5% as compared to FY25-26 Estimated Property Tax.
- Other Local Revenue are based upon the average growth rate of the two previous years of realized receipts. The nonresident tuition and fee is calculated using 60 FTES and FY27; approved Nonresident fee (\$495 per credit per student); interest income is forecast to increase because of the remaining balance of COVID Relief Fund; and one-time COVID Relief Credit interest associated with the 3rd payment has been removed from the projection.

Expenditures

- Salaries and Wages are projected based on the CBA's currently in place (an increase of 3%). Approved vacancies and step increases are included in the calculation. One-time payments are excluded.
- Total Benefit Costs reflect projected increases in ongoing benefit expenses, excluding costs associated with one-time payments incurred in FY26. Overall, total benefit costs are anticipated to decrease by 1.2% compared to the FY26 adopted budget.
- Operating Expenses Increase – FY27 Tentative Budget reflects the Operational Continuance Requests that were submitted through Self Service and approved by respective area Vice Presidents/President. FY26 one-time budget augmentations do not rollover to FY27 and have been removed.
- Capital Investments – A global 3% increase has been included to address increased costs. FY26 one-time budget augmentations do not rollover to FY27 and have been removed.
- Other Outgo forecast is based on the available information (e.g., Printshop, Ash Landfill, Self Insurance, and Legal and Risk Management).
- OPEB includes increases in medical costs for retirees and continues to include annuity costs related to the SERP I and SERP II obligations.

2026-2027 Tentative Budget Planning Assumptions

Initial enrollment estimates for FY 2026-2027 are anticipated to be comparable to 2025-2026

Enrollments - Full Time Equivalent Students (FTES)

- 2020-2021 Actual – 4,351 FTES
- 2021-2022 Actual – 3,453 FTES
- 2022-2023 Actual – 3,371 FTES
- 2023-2024 Actual – 3,176 FTES
- 2024-2025 Actual – 3,667 FTES
- 2025-2026 Projected – 3,600 FTES

Revenue

- The Tentative Budget projects a modest increase in Property Tax revenue. Final Budget will reflect FY26 actuals and additional data from Napa County.
- There is a slight decrease in state apportionments based upon a review of past revenue and the COLA growth rate. One-time retro revenue is not included in the projection.
- Revenue realized from the lease of a portion of the Upper Valley Campus to the City of St. Helena at \$226,056 is included at 50% with the other 50% reflected in Fund 41 (Final Budget).
- An estimate of non-resident tuition fees and interest income are included. Forecast will be updated in the Final Budget.

2026-2027 Tentative Budget Planning Assumptions – Expense Assumptions

Employee Associated Salary & Benefits Costs

- ❖ Faculty Salary Increase – 3% per CBA
- ❖ Permanent Classified Salary Increase – 3% per CBA
- ❖ Administrative/Confidential Salary Increase – 3% Anticipated
- ❖ Decrease in PERS contribution from 26.81% to 26.4% (from School Services of California)
- ❖ Unchanged rate in STRS contribution at 19.10% (from School Services of California)
- ❖ Estimated changes in health and welfare benefits – 10% per year.
- ❖ Step & Column adjustments included
- ❖ Projections reflects the effects of staff reduction
- ❖ FY27 set-aside amount includes a portion of estimated personnel costs currently supported by federal grants that are expected to end in the fiscal year.



Other Expense Assumptions

Strategic Initiatives & Operational Continuance Requests

(the 2026-2027 source documents can be viewed on the "[Annual Budget](#)" website)

Strategic Initiatives - The President's Cabinet has reviewed the Strategic Initiatives as noted in the Update on Strategic Initiatives report. Initiatives, unless otherwise noted, will be considered for funding within the Final Budget.

Personnel Requests - Made through the budget process were reviewed by the President's Cabinet with a list of authorized hires provided to the campus community on May 1. These positions have been approved for hiring contingent upon available funding in the Final Budget.

Operational Continuance Requests – Estimated funding for Operational Continuance Requests and Adjustments submitted via Self-Service are included in the Tentative Budget and under review with President's Cabinet.

Facilities & Equipment Requests – Have been considered by the District Facilities Committee and District Budget Committee. Initiatives recommended by the District Facilities Committee are not included in the Tentative Budget and will be considered as part of the Final Budget.

Technology Requests – Have been considered by the District Technology Committee and District Budget Committee. No additional funding for technology upgrades is included in the Tentative Budget. Additional funding will be further considered as part of the Final Budget.

Operational Optimization Requests have been considered and reviewed by President's Cabinet, however, no requests are included in the Tentative Budget. Further consideration of these initiatives will be viewed in the context of the Final Budget.



Linking Planning to Budget

2026-2027 Board of Trustee Goals

1. Hire and retain a permanent Superintendent/President, and provide them with direction, support, and resources.
2. Leverage Trustee relationships within and around the Napa Valley to assist the Superintendent/President in cultivation community support for the college and its strategic initiatives.
3. Continue to lead from a framework that incorporates diversity, equity, inclusion, anti-racism, and accessibility into all facets of campus operations.
4. Prioritize operational effectiveness and efficiency.
5. Ensure financial stability and long-term fiscal health of the college, including best-practice use of one-time and short-term funding.
6. Ensure the district and campus continue to successfully manage a 24/7 student housing community, building upon growing occupancy and student support.
7. Prioritize community engagement and support through creative collaborations and strategic alignment with external partners.

(adopted 2/12/26)



Linking Planning to Budget Educational Master Plan Goals

1. Enrollment Stabilization
2. Equitable Student Outcomes
3. Program Alignment with Regional Labor Market
4. Infrastructure Improvements & Fiscal Sustainability
5. Culture & Climate

2026-2027 Tentative Budget Planning Priorities

Noted expenditures are reflective of commitments to NVC's Planning Priorities for 2026 -2027

Recommended	Fund 11		Fund 12/41	Educational Master Plan Goal Alignment	Board of Trustees Goal Alignment
Student Equity, Support & Success	\$0	\$2,396,694 (as of February 2026 Apportionment schedule)	\$2,396,694	1,2 & 5	3
Instructional Supplies– Laptops & Devices to Expand Internet Access for Students & Faculty	\$0	\$25,000 (Restricted Lottery, expanded definition of Instructional Supplies)	\$25,000	1,2,3 & 5	3
Instructional Supplies	\$0	\$200,000 Restricted Lottery Funding	\$200,000	1, 2 & 3	3
TCO Infrastructure Improvements for IT and Facilities, including Classroom Refresh	\$460,000 (projected)	COVID Relief Fund and HSI, FY26 carryover unspent	\$325,000	1, 2,3 & 4	4
Basic Needs Food Support – Student Housing	\$0	Use of Rollover Lottery Funds/State Student Support Block Grant	\$250,000 (up to)	1, 2 & 5	3
Projected Increase (decrease) in the Fund Balance	\$11,341	Estimated fund balance projected to cover 17.31% of operating expenses. State advises 16.7%, which reflects 2 months reserve. *Calculation DOES NOT include COVID Relief Fund.		Board Goal	5

2026-2027 Tentative Budget Operational Recommendations

Budget	Fund 11	Fund 12/41/83	Total	Educational Master Plan Goal Alignment	Board of Trustees Goal Alignment
Personnel Hires in response to other Compelling needs	Not determined	Not determined	\$521,143 projected	1, 2, & 3	4,5
Strategic Initiatives	Not determined	Not determined	Final budget consideration	1, 2 & 3	1,2,5,6
Operational Continuance requests considered essential and critical via Self Service.	\$736,304 in submission	Final budget	Final budget consideration	1, 2, & 3	2 & 3
Operational Optimization Requests	\$1,375,200 in submission	Final budget	Final budget consideration	1, 2 & 3	4 & 5
Non-TCO Facilities and Equipment Requests	\$32.7K in submission	\$513.4K in submission	Final budget consideration	3 & 4	4 & 5
Non-TCO Technology Requests	\$82.2K in submission	\$129K in submission	Final budget consideration	1, 2, 3 & 4	3 & 4
Environmental Consultant/ Mitigation Costs – Ash Landfill	\$300,000	Transfer to Fund 41	\$300,000	4	5

2026-2027 Tentative Budget

Notes to Fund 11 Budget

1. Projected revenue from property taxes in the Tentative Budget is based upon the best information available at the time this writing and should be considered an area of risk until FY26 revenues are realized.
2. Fund 11 includes selected full-time and part-time positions funded from other sources, as a result of the discontinuance of federal funds and anticipated reduced funding from state and local sources.
3. An allowance of \$100K is included to address possible employee(s) out-of-class compensation resulting from reorganization efforts.
4. The Tentative Budget includes additional positions considered necessary for continued operations and/or to meet critical needs that are determined by the President's Cabinet. Positions authorized for recruitment were announced by the President's Cabinet in a May 1, 2026 memorandum to the community.
5. The budget does not include any adjustments from pending Program Discontinuance discussions.
6. The President's Cabinet with the Business & Finance Office staff, continues to review staffing and expenditures with the objective to making continued progress toward the 50% Law compliance.
7. Any change in the fund balance is a projection and dependent on realized revenues and expenditures for FY 2025-2026.
8. The District's maximum subordinated liability for the River Trail Village student housing project is currently funded through FY26.

2026-2027 Tentative Budget

Notes to Fund 12 Budget

- (1) Information from the State Chancellor's Office indicates that while selected categorical programs will see a modest COLA increase, some programs will see no revenue increase over FY 26-27.
- (2) On-going expenditures of HSI grant funding will conclude in December 2026. Any one-time expenses in FY26 will not be automatically funded by HSI next fiscal year. This reflects the end of HSI funding from the Federal Government.
- (3) Talent Search grant funding will end in August 2026. This reflects the end of TRIO funding from the Federal Government.
- (4) Fund 12 expenditures and program balances are estimated and subject to change based upon confirmed funding.
- (5) The President's Cabinet with the Business & Finance Office staff continues to review staffing and expenditures that can/should appropriately be reflected as Fund 12 expenditures.
- (6) Significant technology investments and classroom refresh will be funded with restricted funds in FY27.

2026-2027 Tentative Budget

Next Steps – Developing the Final Budget

Step 1

Confirm Local Property Tax Revenue. Make applicable adjustments per the adopted State budget.

Step 2

Review and implement any changes, as a result of an applicable trailer bill.

Step 3

Revenues/Expenditures adjusted as supported by further analysis and revised estimates.

Step 4

Final Budget reviewed by the college community, District Budget Committee & President's Cabinet.

Step 5

District Budget Committee reviews feedback from the campus forum and makes a recommendation to the Superintendent/President.

Step 6

Board of Trustees Acts upon Final Budget recommendation by the Superintendent/President at their September meeting.

2026-2027 Tentative Budget

Questions / Observations